



HEALTH AND WELLBEING BOARD PAPER

FORMAL PUBLIC MEETING

Report of: Maddy Ruff, Chief Officer, NHS Sheffield CCG
Laraine Manley, Executive Director Communities, Sheffield City Council

Date: 31st March 2016

Subject: Sheffield's 2016/17 Draft Better Care Fund Submission

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Summary:

The Better Care Fund is a way of bringing about a transformation in the way the NHS and local authorities work together and with local communities. It is an ambitious plan to work at a large scale on an integrated commissioning agenda which would impact significantly on the people of Sheffield and improve their care.

The Better Care Fund existed for its first full year in 2015/16. This year the planned pooled budget of £282m includes our current expenditure on four areas, focusing on those at risk of admission and those for whom there is the greatest opportunity for health outcomes improvement.

Questions for the Health and Wellbeing Board:

In an earlier paper at this month's Health and Wellbeing Board meeting, Board members were asked to commit to *"take a proactive and assertive approach to ensure that partner organisations make progress with tackling health inequalities, transforming the health and care system, and delivering better outcomes for Sheffield people."* In light of this:

- Is the Health and Wellbeing Board satisfied that these plans will help to progress the Board's ambition to transform the health and care landscape, reduce health inequalities and deliver better outcomes for Sheffield people?
- Where might there be further opportunities for integration and joint working?

Recommendations for the Health and Wellbeing Board:

- That the Health and Wellbeing Board formally approves these plans.
- That the Health and Wellbeing Board delegates *final* approval of the Better Care Fund submission to the lead executive officers in the Council and the CCG.
- That the Health and Wellbeing Board receives an update on progress at its September 2016 public meeting.

Background Papers:

Appendix: Sheffield's Better Care Fund draft submission 2016/17

SHEFFIELD'S 2016/17 BETTER CARE FUND SUBMISSION

1.0 SUMMARY

- 1.1 The Better Care Fund is a way of bringing about a transformation in the way the NHS and local authorities work together and with local communities. It is an ambitious plan to work at a large scale on an integrated commissioning agenda which would impact significantly on the people of Sheffield and improve their care.
- 1.2 The Better Care Fund existed for its first full year in 2015/16. For 2016/17 its ambition aligns with the Sheffield Strategy which is articulated throughout the Sustainability and Transformation Programme and the 2016/17 Operational Plan.
- 1.3 This year the planned pooled budget of £282m includes all our current expenditure on four areas of citizen's need, focusing on those at risk of admission and those for whom there is the greatest opportunity for health outcomes improvement. We have continued to include the NHS expenditure on non-surgical emergency admissions so that the savings released from that budget can be used to fund investment in the above commissioning projects and to ensure shared commitment to reduction of emergency admissions.

2.0 WHAT DOES THIS MEAN FOR SHEFFIELD PEOPLE?

- 2.1 Sheffield is an ambitious city. The recent State of Sheffield report¹ supports this ambition with a helpful reflection on the past five years:

“Examining current and past performance of Sheffield... during the past five years, which have been a time of huge financial pressure and change, the city has proved to be remarkably resilient, growing in population, economic performance, jobs, educational attainment, health outcomes and working effectively with its city region colleagues. Sheffield, like all cities, continues to face major challenges, around the economy, inequality, social cohesion, opportunities for all its citizens and the impact of austerity on local public services. But current trends, as outlined in this report, appear to indicate that the city is well positioned to face those challenges.”

- 2.2 This work to bring together partners for an ambitious transformation of health and social will improve outcomes for Sheffield people, including:

- People will find it simpler to get round the care system and experience fewer delays
- We will build on, and further develop, people's self-care and health condition management skills, knowledge and abilities
- There will be improved quality of life for those in active care
- Services will be more equitable and accessible

¹ This can be downloaded at: <https://www.sheffieldfirst.com/key-documents/state-of-sheffield.html>.

- Services will be much more based in Sheffield's communities and closer to where people live, with staff working collaboratively to achieve the best outcomes for Sheffield people.

3.0 INTRODUCTION TO THE BETTER CARE FUND

- 3.1 Sheffield's Health and Wellbeing Board has a role to bring together and to coordinate the different areas of investment in health and wellbeing in Sheffield into a single approach and a shared vision that benefits Sheffield people and spends money effectively.
- 3.2 Integrated, joined-up care that brings together NHS, social care, and other forms of care and support provided in people's homes and communities is massively important in improving people's health and wellbeing.
- 3.3 The Better Care Fund is a way of bringing about a transformation in the way the NHS and local authorities work together and with local communities. Sheffield's Better Care Fund has been discussed by the Board a number of times in the past few years.² It is an ambitious plan to work at a large scale on an integrated commissioning agenda which would impact significantly on the people of Sheffield and improve their care.
- 3.4 The Better Care Fund existed for its first full year in 2015/16. For 2016/17 its ambition aligns with the Sheffield Strategy which is articulated throughout the Sustainability and Transformation Programme and the 2016/17 Operational Plan.³

4.0 PLANS FOR THE SECOND YEAR OF THE BETTER CARE FUND, 2016/17

- 4.1 There was been progress towards the ambition in the first year of the Fund and some early wins were achieved as the national picture shifted and as the reality of a city at the forefront of the devolution agenda starts to appreciate the city wide opportunities this presents.
- 4.2 In year two our planned pooled budget of £282m includes all our current expenditure on four areas of citizen's need, focusing on those at risk of admission and those for whom there is the greatest opportunity for health outcomes improvement.
- 4.3 We have continued to include the NHS expenditure on non-surgical emergency admissions so that the savings released from that budget can be used to fund investment in the above commissioning projects and to ensure shared commitment to reduction of emergency admissions.
- 4.4 As a result of this approach to integration, our response to the Care Act, to protecting social care, to establishing 7 day services and to data sharing, will be a collective one. We will respond to the financial and service challenges presented within the pooled budget. For instance, the increased costs of social care that will result from the Care Act will be a pressure on the pooled budget and, therefore, a shared responsibility.

² See: <http://sheffielddemocracy.moderngov.co.uk/mgAi.aspx?ID=7991#mgDocuments>, <http://sheffielddemocracy.moderngov.co.uk/ieListDocuments.aspx?CId=366&MId=5649&Ver=4> and <http://sheffielddemocracy.moderngov.co.uk/ieListDocuments.aspx?CId=366&MId=5993&Ver=4>.

³ See https://www.england.nhs.uk/ourwork/futurenhs/deliver_forward-view/stp/.

- 4.5 Further information about our plans is included in the Appendix to this report.
- 4.6 Whilst we initially established an Integrated Commissioning Programme Board to lead delivery of the 2015/16 initiatives, this has been reviewed. Using this learning and a benchmarking of other areas we have created a new Transforming Sheffield Programme Board (TSPB).
- 4.7 This Board will include tight membership of CEOs and AOs and Medical Directors from all Provider FTs, Sheffield CCG and Sheffield City Council. It will be chaired by John Mothersole, Chief Executive of Sheffield City Council. The focus of the board is to ensure whole system delivery of the City's service transformation goals of which the BCF is a significant element.

5.0 QUESTIONS FOR THE BOARD

5.1 In an earlier paper at this month's Health and Wellbeing Board meeting, Board members were asked to commit to *"take a proactive and assertive approach to ensure that partner organisations make progress with tackling health inequalities, transforming the health and care system, and delivering better outcomes for Sheffield people."* In light of this:

- Is the Health and Wellbeing Board satisfied that these plans will help to progress the Board's ambition to transform the health and care landscape, reduce health inequalities and deliver better outcomes for Sheffield people?
- Where might there be further opportunities for integration and joint working?

6.0 RECOMMENDATIONS

- That the Health and Wellbeing Board formally approves these plans.
- That the Health and Wellbeing Board delegates *final* approval of the Better Care Fund submission to the lead executive officers in the Council and the CCG.
- That the Health and Wellbeing Board receives an update on progress at its September 2016 public meeting.

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